



Expanding Capabilities Exploring New Horizons

Q4 & FY23 Earnings Presentation May 2023

Safe Harbour

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Introduction to Neogen Chemicals

Neogen Chemicals – At a Glance



| 244 | 4 Manufacturing Sites + 2 R&D Facilities | 10% | 29 | ISO 9001:2015, ISO 14001:2015 & ISO 45001:2018 | 482.6 | 33% | 37% |
|--|--|-----------------------------|---------------------|--|------------------------------------|------------------------|--------------------|
| Products developed by in-house R&D | Infrastructure | Of workforce in R&D team | Exporting countries | Manufacturing units certified on Quality & SHE management systems | Net worth - FY23 (Rs. crore) | 5-year Revenue CAGR | 5-year PAT CAGR |

Leading manufacturer of Bromine and Lithium-based specialty chemicals, operating since 1991 – 32 Years of Strong History

Strong portfolio of Organic and Inorganic products

Manufacturing Lithium Salts for Various Applications since 1991

Largest Importer of Lithium Carbonate & Lithium Hydroxide for last 3 decades – Strong Relationship with Global Leading Lithium Miners & Processors

Customers across multiple industries including Pharma, Engineering, Battery Chemicals and Agrochem

Key export geographies include USA, Europe, Japan and Middle East

Growing contribution from Custom Synthesis and Contract Manufacturing

Promoters are technocrats with substantial domain expertise; cumulative experience of more than six decades

Developed strong R&D capabilities with dedicated in-house team

Evolution of Neogen Chemicals



1970's to 1991 Pre-Neogen

- Mr. HT Kanani graduated as a Chemical Engineer and started his association with Bromine chemistry in the early 1970s
- Set up one of India's first Bromine plants using indigenous technology at Navlakhi near Morbi, Gujarat
 - Plant was later destroyed in 1970s due to flooding followed by Morbi Dam Collapse
 - Mr. Kanani worked as a consultant for setting up Bromine and other manufacturing units till 1984 to recover these losses
 - In 1985, started manufacturing Bromine derivatives from a 600 sq. ft. plant under a proprietorship firm, in small 20 lit reactors to start making n-propyl bromide and lithium bromide.

1991 to 2016 Pre-expansion

- 'Neogen Chemicals' commenced business operations in 1991, at Mahape, Navi Mumbai manufacturing a few Bromine Compounds and Lithium Compounds
- From 1991 to 1999, two molecules namely Lithium bromide and N-Propyl Bromide contributed almost 80-90% to the topline; revenues moved from ~Rs. 1 crore to ~Rs. 10 crore during this period
- Set up dedicated R&D and hired first PhD scientist in 2001
- Capacity expansions at Mahape plant took place in 2000, 2007 and 2012; this left no scope for further brownfield expansion at Mahape
- Dr. Harin (now MD) re-joined Neogen Chemicals in 2008 after pursuing his PhD in Chemical Engineering from University of Maryland, USA and working as a Research Scientist with Pioneer – DuPont Company

2016 to 2023 Present

- Acquired 12 acres of land in Dahej for Greenfield expansion in 2015
- Achieved turnover of Rs. 100 crore in FY16 after reporting full utilisation at the Mahape plant
- Acquired Solaris ChemTech Industries' Bromine derivatives plant at Vadodara in 2016 via slump sale
 - Acquisation cost included 39 acres of land for the running business, plant and machinery at the site, ~50 trained manpower and several technologies developed by the acquired site
- Acquisition increased total organic glass lined reactor capacity from 45,000 litres in FY16 to 130,000 litres in FY18
- Turnover more than doubled in two years, to Rs. 240 crore in FY19, from Rs. 110 crore in FY17
- Doubled Inorganic Chemicals capacity from 1,200 MT to 2,400 MT through Greenfield expansion at Dahej SEZ
- Phase I & II expansion completed: Increased Organic Chemicals reactor capacity from 154,000 litres to 407,000 litres through brownfield expansions across facilities. Current reactor capacity is 422,000 litres
- Signed agreement with MU Ionic Solutions Corporation, Japan in April 2023 to acquire manufacturing technology license for electrolytes in India
- Acquired 100% stake in BuLi Chem from Livent in May 2023 to offer organolithium products to Pharma and Agrochemical Industries

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Key Milestones

Signed agreement with MU Ionic Solutions Corporation, Japan in April 2023 to acquire manufacturing technology license for electrolytes in India

Acquired 100% stake in BuLi Chem from Livent in May 2023 to offer organolithium products to Pharma and Agrochemical Industries

Formed a wholly owned subsidiary of Neogen Chemicals namely Neogen Ionics Limited to house Battery Chemicals Business

Increased the capacity for Inorganic Chemicals from 1,200 MT to 2,400 MT through Greenfield expansion at Dahej, Gujarat

Commenced manufacturing operations at Vadodara Facility

Increased reactor capacity at Mahape to 30,000 litres

ncreased reactor capacity at manape to 50,000 ncres

Dedicated R&D Division set up

Acquired land in Dahej SEZ

Increased in capacity from 1,600 litres to 6,000 litres at Mahape

Incorporation as a private limited company to scale up existing bromine derivatives business



2021 Phase I & II expansion completed: Increased Organic Chemicals reactor capacity from 154,000 litres to 407,000 litres through brownfield expansions. Current reactor capacity is 422,000 litres Raised Rs. 225 crore through preference share allotment to marquee institutional investors 2019 Raised Rs. 132 crore through initial public offering (IPO) and Offer for sake 2016 Achieved turnover of ₹100 crore Acquired manufacturing operations along with 39.6 acres of land from Solaris Chemtech Limited at Karakhadi, Vadodara 2012 Increased reactor capacity at Mahape to 45,000 litres 2001 Started manufacturing speciality bromine compounds for advanced intermediates Increased reactor capacity of Mahape facility from 6,000 litres to 20,000 litres 1998 Conversion to public limited company 1991 Started operations with Lithium salts and organic bromide at Mahape

2023

2020

2017

2015

2007

2000

1994

1989

Business Overview





Organic Chemicals

Inorganic

Chemicals

Compelling value-proposition





Experienced Leadership Team





Mr. Haridas Kanani, B.TECH (CHEM) M.I.I.Ch.E. Chairman & Managing Director

- Holds a bachelor's degree in chemical engineering from the Indian Institute of Technology (IIT), Bombay
- Set up one of India's first Bromine plants using indigenous technology at Gujarat which was later destroyed due to a flood
- Subsequently, set up the firm Chem Ocean Consultant which provided consultancy, technology and engineering technologies to set up Bromine plants for other companies
- Then later established NCL in 1989 and has been on the Board since then
- Has previously worked with Excel Industries Ltd. In 1968-1970.22
- Oversees the manufacturing, research and development and general operation and management of the Company's manufacturing units



Mr. Harin Kanani, PhD, Managing Director

- Holds a bachelor's degree in chemical engineering from IIT, Bombay and a Master's degree and a doctorate in chemical engineering from the University of Maryland
- Served as a research fellow at the University of Maryland, where he has published 4 first author manuscripts in the field of chemical engineering
- Presented various talks and presentations at national and international conferences
- Also participated in the Small and Medium Enterprises Programme from IIM Ahmedabad
- Joined NCL in 2008 and is on the Board since 2017
- Has previously worked with companies such as Asian Paints India Ltd. and as a senior research scientist at Pioneer Hi-Bred International Inc. (DuPont Subsidiary) in the United States
- Heads various business divisions of the Company including research and development, business development, quality control, purchase, marketing and finance

Mr. Anurag Surana, Non-Executive Director

- Holds a bachelor's degree in commerce with Honours from the University of Delhi
- Experience of more than 20 years in Contract Manufacturing business
- A well known personality in the Agrochemical and specialty chemical industry in India, Europe and Japan
- Founded a consulting company specialising in consulting with companies in the chemical, agrochemical and fertilizers sector in India and abroad
- Previously, he was an Executive Director on the Board of PI Industries Ltd. for 14 years

Shyamsunder Upadhyay, Whole time Director

- Holds a master's degree in science from Vikram University, Ujjain
- He has 41 years of work experience in the field of chemicals
- Oversees maintenance, projects, logistics, administration and engineering store in the company
- Has previously been associated with companies such as Savita Chemicals, Wimco, Gharda Chemicals, Clariant India, Tytan Organics Limited, Arch Pharmalabs Limited and Laxmi Organic Industries Limited

Ketan Vyas, Chief Financial Officer

- Is a fellow member of the Institute of Chartered Accountants of India, MBA and has completed his Project Management Professional Certificate from (PMI) USA in the year 2013
- He has 22 years of work experience in the field of Finance & Accounts, Taxation/ International Taxation across industries, Corporate Banking, Audits, Corporate & Commercial laws and other Regulatory and Statutory compliances
- Other expertise lies in Strategic Planning, Budgeting & Cost Control, Financial Reporting & Management, Process Re-engineering, System Integration and Solution Design
- Has previously been associated with companies like Batliboi, Arcelor Mittal Projects India Private Limited, SGS India Private Limited, Integreon Managed Solutions, Dow Corning India Private Limited, Rhodia Chemicals India Private Limited and Amplas Polymers Private Limited,

Strong Manufacturing Infrastructure



Quality Control and Quality Assurance

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- Dedicated QC and QA team in place monitoring the entire manufacturing process at all stages right from initial testing stage to the final product
- Implemented current good manufacturing practice (cGMP) prescribed by the US FDA as applicable for intermediates

World-class operational practices

- Zero Liquid Discharge, significantly reducing water usage
- Focus on compliance with stringent quality and EHS norms



Developed strong R&D capabilities



Established two in-house R&D units, one each in Mahape and Vadodara, with an endeavor to develop new processes and improve existing processes Developed 58-member dedicated R&D team, including 7 senior personnel with doctorates in chemistry (Ph. D.) from reputed institutions and with 15+ years of experience

Believes that **R&D** is critical for sustained growth and will continue to deploy resources to further strengthen R&D infrastructure to take advantage of upcoming opportunities

CMD and MD are actively involved and spend significant time overseeing the functioning of both R&D divisions

> Post commissioning of dedicated R&D units in 2001, the product portfolio has grown from 20 products in 2001 to 244 products in Q4 FY23 (excluding products developed under contract manufacturing)

Key Export Geographies





Competitive Advantages







Expansion Initiatives

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Update on various expansion initiatives

Details of expansion projects announced:

Expansion of specialty organic chemicals capacity by 60,000 litres (60 m³)

Expansion of inorganic chemicals capacity from 1,200 MT (15 m³) to 2,400 (30 m³) in existing Inorganic MPP

Capacity increased to 30 m³ till March 23

29 m³ will be commissioned by

Sept 2023; 31 m³ commissioned

Current project updates:

upto Q4 FY23

New capacity of 400 MTPA (92 m³) for manufacturing Specialty Electrolyte Salts and additives

Plant for manufacturing 1,000 MT of Electrolyte at Dahej facility To be commissioned by June 23

To be commissioned by Sept 23

Recent CAPEX announcements

Board approval for expansion of:

- Electrolyte capacity to 5,000 MT* to be operational by June 2024
- Specialty Electrolyte Salts capacity to 1,000 MT (232 m³) to be operational by June 2024
- Greenfield expansion of Electrolyte and Specialty Electrolyte Salts at a new site for dedicated battery materials
- This includes additional 5,000 MT*
 of Electrolyte capacity and
 additional 1,000 MT (232 m³) * of
 Specialty Electrolyte Salts' to be
 operational by Sept 2025

- Collective CAPEX for all the new projects is ~Rs. 450 crore
- Debt : Equity will continue to remain below 1.25x

Battery Chemicals Business

Capacity & potential revenue target based on expansion



| | Existing Business | | Battery Chemicals Business ** | | Incremental capacities that will be operational | |
|-----------|---|---|--|---------|---|--|
| Capacity | Organic Chemicals (Reactor capacity) 491 m³ | Inorganic Chemicals (Reactor Capacity) 39 m³ By FY23 | Electrolyte: 10,000 MT Lithium Salt: 2,000 MT* (by FY26) | FY23 | 31 m³ in Organic Chemicals 15 m³ in Inorganic Chemicals | |
| Revenue | BY FY24 | | | FY24P | 29 m³ in Organic Chemicals 92 m³ in Specialty Electrolyte Salts 1,000 MT in Electrolyte | |
| Potential | FY25/ FY26 | | Rs. 1,000-1,200 crore FY27 | FY25P** | 5,000 MT in Electrolyte 140 m³ in Specialty Electrolyte Salts | |
| | | | *Salt capacity will be majorly consumed for in-house production of electrolyte | FY26P** | 5,000 MT in Electrolyte 232 m³ in Specialty Electrolyte Salts | |

**Battery Chemicals Business capacity & revenue projection is now being considered for revision post MUIS agreement

Wholly Owned Subsidiary (WOS) for Battery Chemicals business



Battery Chemicals business will commence in a separate entity namely Neogen Ionics Limited, which will be a wholly owned subsidiary of Neogen Chemicals Limited.





Key Developments till May 2023

1. Acquisition of 100% stake in BuLi Chem

2. Licensing agreement with MU Ionic Solutions Corporation,

Japan

Acquisition of 100% stake in BuLi Chem



About BuLi Chem

- Prior to the acquisition, BuLi Chem was a subsidiary of Livent USA Corporation (formerly known FMC Lithium USA Corp) and Livent Corporation (formerly known as FMC Lithium USA Holding Corp)
- It owns the technology to manufacture N Butyl Lithium and other organolithium products using Lithium metal, which are key reagents for Lithiation reaction used in manufacturing of several complex pharmaceutical and agrochemical intermediates

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Acquisition Completed on 3rd May, 2023

 Pursuant to completion of the said transaction, BuLi Chem has become a Wholly Owned Subsidiary of the Company

Cost of acquisition

- Cost of Acquisition of the 100% Equity Shares of BuLi Chem on a fully diluted basis, has been Rs. 19.35 crore
- This acquisition has been funded by a mix of internal accruals and debt



• Organo Lithium compounds are critical in manufacturing several Pharmaceutical & Agrochemical Intermediates

Advantage for Neogen Chemicals

The technology to use highly reactive Lithium metal and to manufacture N Butyl Lithium and other Organo Lithium derivatives in house along with Neogen's ability to recycle Lithium, will give significant competitive advantage by providing Neogen an additional Technology Platform which can be leveraged across the above segments to generate more Custom Synthesis and Manufacturing business

Contours of the acquisition



Acquisition will allow Neogen to offer Lithiation chemistry to Pharma and Agrochemical Industries



To provide Neogen with a strong technology lever to approach Pharma & Agro customers for CSM business

Deal benefits/ Synergies for Neogen Chemicals



Scale up and business diversification

- To boost Neogen's portfolio by offering Lithiation Reaction to existing and new pharma and agrochemical industries
- This will further strengthen and help scale up its advanced intermediates & CSM manufacturing business with both existing and new customers

Strengthening technical capability

- Post completion of the said acquisition, Neogen will be the only Company in the world to make organolithium products and captively use these reagents to manufacture complex pharma intermediates
- Neogen's ability to recycle lithium coming out as by-product from such reactions will enable Neogen to provide excellent cost economics to its customers
- Based on the available technology, the Company will use its expertise to introduce new and more complex products in the future

Will significantly bolster the business prospects of Neogen's Organic Chemicals segment

MUIS-Neogen Electrolyte Manufacturing License Agreement



FIRST Ever License Issued by MUIS Anywhere in the Globe

- License to manufacture electrolyte materials using globally acclaimed technology & Plant Design
- Capacity up to 30,000 MTPA
- Commercial Production Start Date expected in 2025



Neogen Chemicals will be the first-ever company in the world to have a proven global technology of MUIS, to manufacture electrolytes in India

MU Ionic Solutions Corporation (MUIS), incorporated in October 2020, is a JV between Mitsubishi Chemical Corporation (MCC) and UBE Corporation now a group company of The Mitsubishi Chemical Group (MCG), Japan

Advantage Neogen Chemicals



Full Backward Integration – Manufacturing Electrolyte and Major Raw Material of Electrolytes (Lithium Salts)



Offering High Degree of Indigenization to Battery Manufacturers – will help Battery Manufacturers in Achieving PLI Target

Having 30 years of experience in manufacturing Lithium Salts



Drastically Reducing Dependence on China for Battery Raw Materials



Excellent Relations with Lithium Raw Material Suppliers



Manufacturing Technology License from Leading Electrolyte Manufacturers of the World, thereby bringing World Class Manufacturing Technology to India





Financial Performance

Key Performance Highlights – Q4 & FY23







<u>Note:</u> 1. Growth for Q4 FY23 is compared to Q4 FY22, and FY23 is compared to FY22 2. All figures are Standalone





- Reported **Highest-Ever revenues in FY23** fueled by incremental contribution from expanded capacities, sustained demand trajectory as well as favorable mix change in the business
- During the year, the Company witnessed noticeable shift in the share of value-added products that entail multiple steps and processes, as planned
- Despite high fluctuations in input prices, utilities costs and adverse FOREX movement, the Company **demonstrated sharp improvement in absolute EBITDA** attributed to positive product mix change
- Increase in key cost components is in-line with strong revenue expansion, while it remains stable when seen as a % of topline. The Company continues to build on its capabilities to be future ready
- PAT performance stood strong and includes the impact of **elevated Finance Costs due to ongoing expansion initiatives and high interest rates** as compared to the base year. This was in addition to **high Depreciation related to incremental reactors added during the year which has not yet reached full utilisation**

During the year under review, the Company witnessed significant increase in the prices of Lithium raw materials which Company was able to pass on to the customers, thereby protecting the absolute EBITDA. The EBITDA percentage margin considers the impact of higher revenues and higher RM costs with preserved absolute earnings.



Revenue break-up – Q4 & FY23



Seasonal Variance Factors

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- Neogen's business has some seasonal drivers, due to which the company tends to deliver stronger financial performance in the second half of the financial year (October to March). Seasonal variance is driven by strong demand from Europe as orders tend to scale up in October-November and further accelerate from January after the holiday season
- Demand for Lithium-based chemicals tends to be strong in Q4 as demand from the HVAC segment, a key usage area, is linked to capital expenditure that enjoys 100% depreciation benefits for air-conditioning/cooling machines
- Demand from the agrochemicals segment is linked to the crop cycle and is stronger during H2
- Consequently, investors are urged to compare financial performance of each quarter only with that of the corresponding quarter previous year to evaluate business progress on a like-to-like basis





(Rs. crore)

| Particulars | Q4 FY23 | Q4 FY22 | Growth (%) | FY23 | FY22 | Growth (%) |
|--------------------------|---------|---------|------------|-------|-------|------------|
| Revenue | 203.9 | 156.8 | 30% | 686.2 | 487.3 | 41% |
| Expenditure | 171.3 | 130.2 | 32% | 574.6 | 400.7 | 43% |
| EBITDA | 32.6 | 26.6 | 22% | 111.6 | 86.6 | 29% |
| Margins | 16.0% | 17.0% | -100 bps | 16.3% | 17.8% | -150 bps |
| Depreciation | 4.3 | 3.8 | 13% | 16.2 | 11.7 | 39% |
| EBIT (inc. Other Income) | 30.1 | 23.8 | 26% | 100.1 | 76.2 | 31% |
| Interest | 9.3 | 5.0 | 86% | 28.9 | 19.1 | 52% |
| Other Income | 1.8 | 1.0 | 84% | 4.6 | 1.3 | 246% |
| Profit Before Tax | 20.7 | 18.8 | 10% | 71.1 | 57.2 | 24% |
| Margins | 10.2% | 12.0% | -180 bps | 10.4% | 11.7% | -140 bps |
| Tax Expense | 6.4 | 3.1 | 106% | 21.1 | 12.4 | 69% |
| Profit After Tax | 14.3 | 15.7 | -9% | 50.1 | 44.7 | 12% |
| Margins | 7.0% | 10.0% | -300 bps | 7.3% | 9.2% | -190 bps |
| Earnings Per Share (Rs.) | 5.76 | 5.50 | 5% | 20.07 | 18.74 | 7% |

Balance Sheet Snapshot (Standalone)

| Particulars | As on March 31, 2023 | As on March 31, 2022 |
|-------------------------|----------------------|----------------------|
| <u>Assets</u> | | |
| Non-Current Assets | 397.7 | 306.5 |
| Current Assets | 656.2 | 493.1 |
| Total Assets | 1,053.9 | 799.5 |
| | | |
| <u>Liabilities</u> | | |
| Shareholders' Funds | 482.6 | 439.3 |
| Non-Current Liabilities | 161.5 | 141.9 |
| Current Liabilities | 409.8 | 218.3 |
| Total Liabilities | 1,053.9 | 799.5 |



- Total Debt (after including current maturities of long-term debt) stood at Rs. 362 crore in FY23
- Net Debt (after including current maturities of long-term debt) stood at Rs. 265 crore in FY23

(Rs. crore)

Management Commentary



Commenting on the Q4 & FY23 performance, Mr. Haridas Kanani, Chairman & Managing Director, at Neogen Chemicals said:

"I am happy to share that we have concluded the year on a strong note despite challenging operating scenario aggravated by continued volatility in input costs, disruption of global supply chains due to Russia Ukraine conflict and variations in foreign exchange rates among others. Amid all these headwinds, we demonstrated solid financial performance in FY23 steered by 41% growth in revenues and 29% expansion in EBITDA. More importantly, we reported Highest-Ever revenues and PAT in the Company's history propelled by positive demand environment, onset of several expansion initiatives and augmentation of the product portfolio. This is a testament of our commitment and perseverance towards building a solid foundation for the future.

FY23 was a momentous year for Neogen Chemicals as we charted ambitious growth plans for both existing as well as Battery Chemicals business and saw a lot of these initiatives take concrete shape. On one hand, we acquired 100% stake in BuLi Chem to strengthen our product offerings while on the other hand, we signed a landmark agreement with MUIS, Japan to acquire manufacturing technology license for electrolytes in India. Both these events will significantly bolster our competitive position in the market and lay the roadmap for the future. We have markedly expanded our R&D prowess across several high-potential chemistries to offer deep value to our customers. Initiatives under Battery Chemicals business are progressing well, and we are on track to achieve several milestones as per our internal forecasts.

The roadmap appears equally encouraging and we are ready to march to the next leg of growth that will demonstrate our manufacturing capabilities at scale as well as expertise in several complex chemistries. The industry is supportive, and the demand scenario continues to be favourable. Our objective is to continue on this profitable growth journey and deliver sustained value for our stakeholders."

Historical Financial Trends









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Industry Overview: Lithium Ion Batteries

Strong Opportunities in Lithium Battery sector



Government Focus on "ATMANIRBHAR"

- PLI scheme is expected to accelerate EV adoption
- PLI Battery Scheme Target Incentive Outlay Rs.18,100 Crores
- 60% of Battery Material to be Indigenous
- Direct investment of around Rs. 45,000 crore in ACC Battery storage manufacturing projects
- Target Net Savings on Import of Approx Rs. 2Lakhs crore on account of oil import bill



*Based on literature as an example, actual % will vary



Source: India Energy Storage Alliance

This will translate into Electrolyte demand of >150,000 MT by 2030 as per Company estimates



Way Forward











CSR Initiatives

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Contact Us



About Neogen Chemicals Limited

Incorporated in 1989, Neogen Chemicals Ltd. (NSE Code: NEOGEN; BSE Code: 542665) is India's one of the leading manufacturers of Bromine-based and Lithium-based specialty chemicals. Its specialty chemicals product offerings comprises of Organic as well as Inorganic chemicals. Its products are used in pharmaceutical and agrochemical intermediates, engineering fluids, electronic chemicals, polymer additives, water treatment, construction chemicals, and aroma chemicals, flavours and fragrances, specialty polymers, Chemicals and Vapour Absorption Chillers – original-equipment manufacturers and with new upcoming usage in lithium-ion battery materials for energy storage and Electric Vehicles (EV) application. Over the years, Neogen has expanded its range of products and at present, manufactures an extensive range of specialty chemicals which find application across various industries in India and the world. It has a product portfolio of over 244 products.

In addition to manufacturing specialty chemicals, Neogen also undertakes custom synthesis and contract manufacturing where the product is developed and customised primarily for a specific customer, but process know-how and technical specifications are developed in-house.

The Company has recently announced plans to utilise its three decades of experience in Lithium Chemistry to manufacture Lithium-Ion battery materials with an initial investment plan of manufacturing electrolytes and Lithium salts needed for electrolytes.

The Company operates out of its three manufacturing facilities located in Mahape, Navi Mumbai in Maharashtra and, Dahej SEZ, Bharuch as well as Karakhadi, Vadodara in Gujarat. In May 2023, the Company acquired 100% stake in BuLi Chem, which operates out of one manufacturing unit located in Hyderabad and has now become a wholly owned subsidiary of Neogen Chemicals Limited.

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Thank You