Form No. MGT-7

Annual Return (other than OPCs and Small Companies)
[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

Form language

(•) English ( ) Hindi

*All fields marked in * are mandatory*

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN) — L24200MH1989PLC050919

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY) — 01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY) — 31/03/2026

(c) *Type of Annual filing — (•) Original ( ) Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	NEOGEN CHEMICALS LIMITED	NEOGEN CHEMICALS LIMITED
Registered office address	OFFICE NO, 1002 10TH FLOOR DEV CORPORA BLDG OPP. CADBURY CO POKHRAN RAOD NO.2 KHOPAT,NA,THANE,Thane,Maharashtra,India,400601	OFFICE NO, 1002 10TH FLOOR DEV CORPORA BLDG OPP. CADBURY CO POKHRAN RAOD NO.2 KHOPAT,NA,THANE,Thane,Maharashtra,India,400601
Latitude details	19.20534	19.20534
Longitude details	72.96996	72.96996

(a) *Photograph of the registered office of the Company showing external building and name prominently visible — Notice Board and External Building.pdf

(b) *Permanent Account Number (PAN) of the company — AA******6E

(c) *e-mail ID of the company — *****TOR@NEOGENCHEM.COM

(d) *Telephone number with STD code — +91********00

(e) Website: www.neogenchem.com

iv *Date of Incorporation (DD/MM/YYYY): 07/03/1989

v (a) *Class of Company (as on the financial year end date)
(Private company/Public Company/One Person Company): Public company

(b) *Category of the Company (as on the financial year end date)
(Company limited by shares/Company limited by guarantee/Unlimited company): Company limited by shares

(c) *Sub-category of the Company (as on the financial year end date)
(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company): Indian Non-Government company

vi *Whether company is having share capital (as on the financial year end date): (●) Yes ( ) No

vii (a) Whether shares listed on recognized Stock Exchange(s): (●) Yes ( ) No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)
2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)

viii Number of Registrar and Transfer Agent: 1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U67190MH1999PTC118368	MUFG INTIME INDIA PRIVATE LIMITED	C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West,),,Mumbai,Mumbai City,Maharashtra,India,400083	INR000004058

ix * (a) Whether Annual General Meeting (AGM) held: (●) Yes ( ) No

(b) If yes, date of AGM (DD/MM/YYYY): 21/08/2026

(c) Due date of AGM (DD/MM/YYYY): 30/09/2026

(d) Whether any extension for AGM granted: ( ) Yes (●) No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities: 1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	C	Manufacturing	20	Manufacture of chemicals and chemical products	100

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given: 3

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held
1	U20119MH2023PLC399825		NEOGEN IONICS LIMITED	Subsidiary	100.00
2		0100-01-247120	NEOGEN CHEMICALS JAPAN CORPORATION LIMITED	Subsidiary	100.00
3	U20119MH2025PLC453357		NEOGEN MORITA NEW MATERIALS LIMITED	Subsidiary	100.00

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	90026000.00	26381674.00	26381674.00	26381674.00
Total amount of equity shares (in rupees)	900260000.00	263816740.00	263816740.00	263816740.00

Number of classes 1

Class of shares Equity	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of equity shares	90026000	26381674	26381674	26381674
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	900260000.00	263816740.00	263816740	263816740

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	1000000.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	100000000.00	0.00	0.00	0.00

Number of classes 1

Class of shares Preference	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares	1000000	0	0	0
Nominal value per share (in rupees)	100	100	100	100
Total amount of preference shares (in	100000000.00	0.00	0	0

rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	0	26381674	26381674.00	263816740	263816740	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify NA	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify NA	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
At the end of the year	0.00	26381674.00	26381674.00	263816740.00	263816740.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify NA	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify NA	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

ii Details of stock split/consolidation during the year (for each class of shares) 0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☑ Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes 1

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Non-Convertible Debentures	20000	100000	2000000000.00
Total	20000.00	100000.00	2000000000.00

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-Convertible Debentures	0	2000000000	0	2000000000.00
Total	0.00	2000000000.00	0.00	2000000000.00

(b) Partly convertible debentures

*Number of classes 0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes | 0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	2000000000.00	0.00	2000000000.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	2000000000.00	0.00	2000000000.00

v Securities (other than shares and debentures) | 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover	8554904204
ii * Net worth of the Company	8201889343

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	12516739	47.44	0	0.00
	(ii) Non-resident Indian (NRI)	998000	3.78	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00

5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	0	0.00	0	0.00
10	Others	0	0.00	0	0.00
	Total	13514739.00	51.22	0.00	0

Total number of shareholders (promoters) 16

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	4486151	17.00	0	0.00
	(ii) Non-resident Indian (NRI)	183609	0.70	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	352860	1.34	0	0.00
4	Banks	0	0.00	0	0.00

5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	1177147	4.46	0	0.00
7	Mutual funds	5069531	19.22	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	768465	2.91	0	0.00
10	Others AIF,LLP,CM, TR	829172	3.14		
	Total	12866935.00	48.77	0.00	0

Total number of shareholders (other than promoters) 55177

Total number of shareholders (Promoters + Public/Other than promoters) 55193.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	**Category**	
1	Individual - Female	11052
2	Individual - Male	43032
3	Individual - Transgender	0
4	Other than individuals	1109
	Total	55193.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company 1

Name of the FII	**Address**	**Date of Incorporation**	**Country of Incorporation**	**Number of shares held**	**% of shares held**
Foreign Institutional Investors	Refer Annexure	31/03/2026	India	1177147	4.46

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS
[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	12	16
Members (other than promoters)	46870	55177
Debenture holders	0	3109

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	2	0	1	0	12.65	0
B Non-Promoter	1	5	2	5	0.00	0.00
i Non-Independent	1	1	2	1	0	0
ii Independent	0	4	0	4	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	3	5	3	5	12.65	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date: 10

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
HARIN HARIDAS KANANI	05136947	Managing Director	3338250	
SHYAMSUNDER RADHESHYAM UPADHYAY	07274873	Whole-time director	80	
TRIPLICANE COMMANDOOR NARASIMHAN SAIKRISHNAN	10498119	Director	300	
ANURAG SURANA	00006665	Director	225000	
RANJAN KUMAR MALIK	08221989	Director	0	
AVI KERSI SABAVALA	08246256	Director	0	
RAJESHKUMAR BABULAL SHAH	10729851	Director	300	
MANOJ KUMAR PATI	06971840	Director	0	
GOPIKRISHNAN SARATHY	ASFPS5269Q	CFO	0	
UNNATI RAJESH KANANI	BNBPK0150Q	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year 3

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
HARIDAS THAKARSHI KANANI	00185487	Managing Director	30/09/2025	Cessation
ANURAG SURANA	00006665	Director	01/10/2025	Change in designation
TRIPLICANE COMMANDOOR NARASIMHAN SAIKRISHNAN	10498119	Director	01/10/2025	Appointment

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IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held 3

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Postal Ballot	12/07/2025	46983	189	80.72
Annual General Meeting	26/09/2025	48160	84	37.63
Extra-Ordinary General Meeting	29/03/2026	55158	88	53.73

B BOARD MEETINGS

*Number of meetings held | 8

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	17/05/2025	8	8	100
2	03/06/2025	8	8	100
3	12/07/2025	8	8	100
4	02/08/2025	8	8	100
5	08/11/2025	8	8	100
6	11/02/2026	8	7	87.5
7	07/03/2026	8	8	100
8	14/03/2026	8	8	100

C COMMITTEE MEETINGS

Number of meetings held | 20

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance

				Number of members attended	% of attendance
1	Audit Committee	17/05/2025	4	4	100
2	Audit Committee	12/07/2025	4	4	100
3	Audit Committee	02/08/2025	4	4	100
4	Audit Committee	08/11/2025	4	4	100
5	Audit Committee	11/02/2026	4	4	100
6	Audit Committee	07/03/2026	4	4	100
7	Audit Committee	14/03/2026	4	4	100
8	Audit Committee	30/03/2026	4	4	100
9	Nomination and Remuneration Committee	01/04/2025	3	3	100
10	Nomination and Remuneration Committee	17/05/2025	3	3	100
11	Nomination and Remuneration Committee	03/06/2025	3	3	100
12	Nomination and Remuneration Committee	02/08/2025	3	3	100
13	Nomination and Remuneration Committee	11/02/2026	4	4	100
14	Stakeholders Relationship Committee	17/05/2025	3	3	100
15	CSR Committee	17/05/2025	3	3	100
16	CSR Committee	02/08/2025	3	3	100
17	CSR Committee	08/11/2025	3	3	100
18	CSR Committee	11/02/2026	3	3	100
19	Risk Management Committee	17/05/2025	5	5	100
20	Risk Management Committee	08/11/2025	4	4	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings	Committee Meetings	Whether attended AGM held on

		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	21/08/2026 (Y/N/NA)
1	HARIN HARIDAS KANANI	8	8	100	13	13	100	Yes
2	SHYAMSUNDER RADHESHYAM UPADHYAY	8	8	100	1	1	100	Yes
3	TRIPLICANE COMMANDOOR NARASIMHAN SAIKRISHNAN	4	4	100	0	0	0	Yes
4	ANURAG SURANA	8	8	100	11	11	100	Yes
5	RANJAN KUMAR MALIK	8	8	100	14	14	100	Yes
6	AVI KERSI SABAVALA	8	8	100	12	12	100	Yes
7	RAJESHKUMAR BABULAL SHAH	8	7	87	3	3	100	Yes
8	MANOJ KUMAR PATI	8	8	100	13	13	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered: 3

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Haridas Kanani	Managing Director	6828288	0	0	2062534.25	8890822.25
2	Dr. Harin Kanani	Managing Director	13664184	0	0	50000	13714184.00
3	Shyamsunder Upadhyay	Whole-time director	12302652	0	0	0	12302652.00
	Total		32795124.00	0.00	0.00	2112534.25	34907658.25

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered: 2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Gopikrishnan Sarathy	CFO	14949257	0	0	10753	14960010.00
2	Unnati Kanani	Company Secretary	3721383	0	0	25000	3746383.00
	Total		18670640.00	0.00	0.00	35753.00	18706393.00

C *Number of other directors whose remuneration details to be entered | 6

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Prof. Ranjan Malik	Director	0	500000	0	640000	1140000.00
2	Avi Sabavala	Director	0	500000	0	610000	1110000.00
3	Manojkumar Pati	Director	0	2000000	0	625000	2625000.00
4	Rajeshkumar Shah	Director	0	2000000	0	425000	2425000.00
5	Anurag Surana	Director	0	0	0	0	0.00
6	T C N Sai Krishnan	Director	19532808	0	0	25000	19557808.00
	Total		19532808.00	5000000.00	0.00	2325000.00	26857808.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year | (●) Yes ( ) No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS | ☐ Nil | 9

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status
Neogen Chemicals Limited	Commissioner of Customs	09/02/2026	Customs Act, 1962	Penalty: Rs. 7,75,000; Redemption Fine: Rs. 38,00,000 Lakhs; Recovery Customs Duty foregone in the form of refundable IGST & Interest: Rs. 77,54,589	The Company has filed an appeal against the order before Customs Excise and service tax Appellate Tribunal. Further we have merit in the case so should not have any impact on financial, operation or other activities of the Company except the Demand, applicable interest and penalty imposed
Neogen Chemicals Limited	Gujarat Pollution Control Board (GPCB)	22/04/2025	Environment Act, 1986	Environment Damage Compensation (EDC) of an amount of Rs. 34,60,000 imposed following a fire incident. GPCB directed non-utilisation of affected facilities until approvals from DISH and GPCB are obtained.	No appeal filed

Neogen Chemicals Limited	National Stock Exchange of India Ltd. (NSE) and BSE Ltd. (BSE)	29/05/2025	SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015	Penalty of Rs. 10,62,000 Charged for 3 quarters 31-Dec-2024, 31-March 2025 and 30 - June 2025 for Non- compliance with the requirements of Regulation 17(1A) of SEBI LODR as the Company has not specifically mentioned regulation 17(1A) in the special resolution and explanatory statement passed by the shareholders in its AGM held on September 5, 2023 for re-appointment of Prof. Ranjan Kumar Malik, Non-Executive and Independent Director who was about to attain an age of 75 years.	The Company had filed an application for waiver of fine to BSE and NSE on September 10, 2025 and the said waiver application was then rejected by both the exchanges and the Listed Entity has made the payment of fine amount to BSE and NSE within the prescribed timeline.
Neogen Chemicals Limited	Joint Commissioner (Appeals), Central GST & CE, Vadodara	17/12/2025	CGST Act, 2018	Demand of ineligible input credit- Rs. 2,32,020 + applicable interest and Penalty of Rs. 23,202. Ineligible ITC availed on invoices issued after the effective date of cancellation of Supplier GST registration.	The Company has filed an appeal on 09-03-2026 against the order dated 22-12-2025 before Joint Commissioner (Appeals). Further we have merit in the case so should not have any impact on financial, operation or other activities of the Company except the Demand, applicable interest and penalty imposed.
Neogen Chemicals Limited	Superintendent of Prohibition and Excise, Bharuch	01/08/2025	The Central Excise Act, 1944	Imposed Penalty of Rs. 25,000. Mistake in Ethanol license DS-5. The penalty has been paid by the Company on 05-08-2025.	No appeal filed

Neogen Chemicals Limited	Assistant Commissioner State Tax, Unit-55, Bharuch	25/09/2025	SGST Act, 2018	IGST: Rs. 13,365, Interest: Rs. 9,484, Penalty: Rs. 20,000. Input tax credit wrongly availed or utilised. We have received a drop order dated 02-12-2025 with NIL demand.	No appeal filed
Neogen Chemicals Limited	Director of Prohibition and Excise	06/09/2025	The Central Excise Act, 1944	Imposed Penalty of Rs. 15,000. Delayed submission of information w.r.t. change in directors against approved license. The penalty has been paid by the Company on 08-09-2025.	No appeal filed
Neogen Chemicals Limited	Director of Prohibition and Excise	04/07/2025	The Central Excise Act, 1944	Imposed Penalty of Rs. 10,000. Excess consumption of absolute alcohol. The penalty has been paid by the Company on 24-07-2025.	No appeal filed
Neogen Chemicals Limited	Commissioner of Customs	01/10/2024	Customs Act, 1962	Basic amount: Rs. 4,26,30,826, Penalty: Rs. 4,26,30,826, Redemption fine: Rs. 2,20,15,407. Order issued by Commissioner of Customs dated 01-10- 2024, challenging the custom duty i.r.o. the import under advance authorisation and fine and penalty thereon. We have made a pre-deposit of Rs. 31,97,312 at the time of filing the appeal.	Appeal filed on 07-01-2025 against the order before Customs Excise and service tax Appellate Tribunal. Currently it is pending for further hearing. Further we have merit in the case so should not have any impact on financial, operation or other activities of the Company except the Demand, applicable interest and penalty imposed.

B *DETAILS OF COMPOUNDING OF OFFENCES ☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder	55193

XIV Attachments

(a) List of share holders, debenture holders	MGT - 7_NEOGEN_List_Debentures.xlsm Details of Shareholder_MGT-7_V3_new.xlsm
(b) Optional Attachment(s), if any	Clarification note on ISIN - NCL.pdf NCL_MGT-7_Clarification Letters_and_BO_Identifier.pdf NCL_FORM_MGT-8_2026_compressed.pdf Notice Board and External Building.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
(b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
(c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
(d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of NEOGEN CHEMICALS LIMITED as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:
A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

1 its status under the Act;
2 maintenance of registers/records & making entries therein within the time prescribed therefor;
3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal , Court or other authorities within/beyond the prescribed time;
4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
5 closure of Register of Members / Security holders, as the case may be.
6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
7 contracts/arrangements with related parties as specified in section 188 of the Act;
8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name: DEVENDRA DESHPANDE

Date (DD/MM/YYYY): 17/10/2026

Place: PUNE

Whether associate or fellow:

○ Associate ◉ Fellow

Certificate of practice number | 6*1*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person | 35131

*(b) Name of the Designated Person | UNNATI RAJESH KANANI

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 13 dated* (DD/MM/YYYY) 23/05/2020 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.

2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP)) | Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator | 0*2*4*7*

***To be digitally signed by**

(●) Company Secretary ( ) Company secretary in practice

*Whether associate or fellow:

(●) Associate ( ) Fellow

Membership number | 3*1*1

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)	AC6861132
eForm filing date (DD/MM/YYYY)	17/10/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company

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CLARIFICATION LETTER

October 16, 2026

To,
Registrar of Companies,
Mumbai – II.

Subject: Clarification on ISIN of the equity shares of the company.

Respected Sir,

We hereby clarify we are not able to fill ISIN of the equity shares of the company in form MGT-7 for the financial year ended March 31, 2026.

The ISIN of the listed equity shares of the company is **INE136S01016.**

The ISIN of the listed non-convertible debentures of the company is **INE136S07013**.

Request you to please take same on your records and oblige.

For and on behalf of NEOGEN CHEMICALS LIMITED

Unnati Kanani
Company Secretary & Compliance Officer
Membership No: A35131

NEOGEN CHEMICALS LTD. INDIA

Place: Thane

Registered Office : 1002, Dev Corpora, Opp.Cadbury Junction, Khopat, Eastern Express Highway, Thane (W) 400 601, India
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CLARIFICATION LETTER

October 9, 2026

To,
Registrar of Companies,
Mumbai – II.

Subject: Clarification on point no. VI(B) of Form MGT-7 for FY 2025-26 of Neogen Chemicals Limited.

Respected Sir,

We hereby clarify that for point no. VI(B) of Form MGT-7 for FY 2025-26 of Neogen Chemicals Limited, we have included 17,291 individual shareholders whose gender details are not available, into Male Category.

Male: 17,291 individual shareholders (whose gender details are not available) + 25,741 male shareholders = 43,032.

Request you to please take same on your records and oblige. Thanking You!

For and on behalf of NEOGEN CHEMICALS LIMITED

Unnati Kanani
Company Secretary & Compliance Officer
Membership No: A35131

NEOGEN CHEMICALS LTD. INDIA

Place: Thane

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NEOGEN®
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October 9, 2026

To,
Registrar of Companies,
Mumbai – II.

Dear Sir / Madam,

Sub: Clarification to Annual Return for FY 2025-26.

In connection with e-form MGT-7 (Annual Return) for FY 2025-26, being filed by Neogen Chemicals Limited CIN: L24200MH1989PLC050919 ("**the Company**"), hereby gives the clarification as below:

i. POINT VI (C) OF ANNUAL RETURN - Details of Foreign institutional investors' (FIIs) / Foreign Portfolio Investors' (FPI) holding shares of the Company:

As on March 31, 2026, the Company had a total of 37 FIIs/FPIs. While we have endeavoured to provide comprehensive information, certain specific details such as the Date of Incorporation and Country of Incorporation of the FIIs/FPIs are not available in the Beneficiary Position (BENPOS) report provided by the Registrar and Share Transfer Agent (RTA) or the Depositories.

In view of this, and to ensure transparency and completeness, we have attached the available details of all FIIs/FPIs as an attachment to this form.

We request you to take the above on record.

For and on behalf of NEOGEN CHEMICALS LIMITED

NEOGEN CHEMICALS LTD. INDIA

Unnati Kanani
Company Secretary & Compliance Officer
Membership No: A35131
Place: Thane

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Neogen Chemicals Limited					
Details in respect of shares held by or on behalf of the FIIs/ FPIs.					
Name of the FII	Address	Date of Incorporation	Country	Number of shares held	% of shares held
INDIA MAX INVESTMENT FUND LIMITED	ICICI BANK LTD SMS DEPT 1ST FLOOR EMPIRE COMPLEX 414 S B MARG LOWER PAREL MUMBAI MAHARASHTRA		India	1000	0.0038
DFA INTERNATIONAL CORE EQUITY FUND	STANDARD CHARTERED BANK SECURITIES SERVICES, 3RD FLOOR 23-25 MAHATMA GANDHI ROAD FORT, MUMBAI		India	932	0.0035
AMBIT INDIA ASCENSION FUND	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI			97247	0.3686
MALABAR INDIA FUND LIMITED	HSBC SECURITIES SERVICES 11TH FLR, BLDG NO.3, NESCO - IT PARK NESCO COMPLEX, W E HIGHWAY GOREGAON EAST, MUMBAI		India	345476	1.3095
EMERGING MARKETS SUSTAINABILITY CORE 1 PORTFOLIO	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	391	0.0015
DIMENSIONAL EMERGING MARKETS CORE EQUITY 2 ETF OF DIMENSIONAL ETF TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	13345	0.0506
ASHOKA WHITEOAK ICAV - ASHOKA WHITEOAK INDIA OPPORTUNITIES FUND	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI		India	276300	1.0473
BOFA SECURITIES EUROPE SA - ODI	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	1	0
DNB FUND - ASIAN MID CAP	HSBC SECURITIES SERVICES 11TH FLR, BLDG NO.3, NESCO - IT PARK NESCO COMPLEX, W E HIGHWAY GOREGAON EAST, MUMBAI		India	45900	0.174
ASHOKA WHITEOAK ICAV - ASHOKA WHITEOAK INDIA LEADERS FUND	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI		India	5700	0.0216
ALASKA PERMANENT FUND - DIMENSIONAL FUND ADVISORS LP - EMERGING MARKETS SMALL CAP EQUITY	STANDARD CHARTERED BANK SECURITIES SERVICES, 3RD FLOOR 23-25 MAHATMA GANDHI ROAD FORT, MUMBAI			465	0.0018
ALL COUNTRY EX US EQUITY MARKET SUBTRUST OF DFA GROUP TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI			1020	0.0039
DNB FUND-INDIA	HSBC SECURITIES SERVICES 11TH FLR, BLDG NO.3, NESCO - IT PARK NESCO COMPLEX, W E HIGHWAY GOREGAON EAST, MUMBAI		India	42700	0.1619
DIMENSIONAL FUNDS PLC - MULTI-FACTOR EQUITY FUND	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI		India	522	0.002
INDIA ACORN FUND LTD	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	56515	0.2142
WORLD ALLOCATION 60/40 FUND OF DIMENSIONAL FUNDS PLC	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	818	0.0031
DIMENSIONAL EMERGING MARKETS SUSTAINABILITY CORE 1 ETF OF DIMENSIONAL ETF TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	628	0.0024
EMERGING MARKETS CORE EQUITY LOWER CARBON ESG SCREENED FUND OF DIMENSIONAL FUNDS PLC	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	544	0.0021
ASHOKA INDIA EQUITY INVESTMENT TRUST PLC	Kotak Mahindra Bank Ltd A wing, 5th floor, Intellion Square Infinity IT Park Gen AK Vaidya Marg, Malad E, Mumbai		India	120459	0.4566
ASHOKA WHITEOAK ICAV - ASHOKA WHITEOAK EMERGING MARKETS EQUITY FUND	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI		India	62453	0.2367
ASHOKA WHITEOAK ICAV - ASHOKA WHITEOAK EMERGING MARKETS EQUITY EX CHINA FUND	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI			12892	0.0489
DFA AUSTRALIA LIMITED AS RESPONSIBLE ENTITY FOR DIMENSIONAL EMERGING MARKETS SUSTAINABILITY TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	722	0.0027
EMERGING MARKETS CORE EQUITY FUND OF DIMENSIONAL FUNDS ICVC	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI		India	3205	0.0121
MORGAN STANLEY ASIA (SINGAPORE) PTE. - ODI	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	4853	0.0184
SOCIETE GENERALE - ODI	SBI-SG GLOBAL SECURITIES SERVICES PL JEEVAN SEVA EXTENSION BUILDING GROUND FLOOR S V ROAD SANTACRUZ WEST MUMBAI		India	320	0.0012

NEOGEN CHEMICALS LTD. INDIA

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CITADEL SECURITIES SINGAPORE PTE. LIMITED	JP Morgan Chase Bank N.A, India Sub Custody 3rd Flr,JP MORGAN TOWER,OFF CST ROAD KALINA, SANTACRUZ - EAST, MUMBAI		India	989	0.0037
BNP PARIBAS FINANCIAL MARKETS - ODI	BNP PARIBAS HOUSE 1 NORTH AVENUE, MAKER MAXITY BANDRA KURLA COMPLEX, BANDRA EAST MUMBAI		India	3563	0.0135
STATE OF ALASKA RETIREMENT AND BENEFITS PLANS MANAGED BY DIMENSIONAL FUND ADVISORS LP	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	881	0.0033
WORLD EX U.S. CORE EQUITY PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	1069	0.0041
DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIMENSIONAL ETF TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	1626	0.0062
SPDR S&ampP EMERGING MARKETS SMALL CAP ETF	HSBC SECURITIES SERVICES 11TH FLOOR BLDG 3 NESCO IT PARK NESCO COMPLEX W E HIGHWAY GOREGAON EAST MUMBAI		India	11258	0.0427
THE EMERGING MARKETS SMALL CAP SERIES OF THE DFA INVESTMENT TRUST COMPANY	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	2265	0.0086
RED BAY LTD	DEUTSCHE BANK AG DB HOUSE, HAZARIMAL SOMANI MARG POST BOX NO. 1142, FORT MUMBAI		India	5573	0.0211
EMERGING MARKETS CORE EQUITY 2 PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	46750	0.1772
SOMERVILLE TRADING ENTERPRISES, LLC	JP Morgan Chase Bank N.A, India Sub Custody 3rd Flr,JP MORGAN TOWER,OFF CST ROAD KALINA, SANTACRUZ - EAST, MUMBAI		India	2038	0.0077
EMERGING MARKETS SOCIAL CORE EQUITY PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI		India	3317	0.0126
EMERGING MARKETS TARGETED VALUE FUND OF THE DIMENSIONAL FUNDS II PUBLIC LIMITED COMPANY	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI		India	3410	0.0129

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NEOGEN CHEMICALS LIMITED

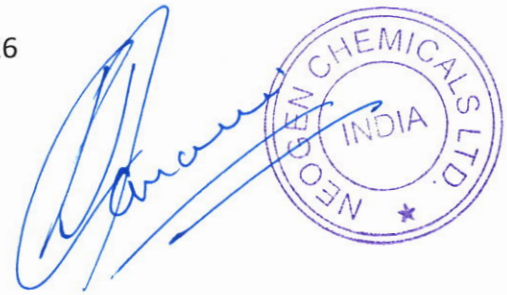
ANNEXURE TO ANNUAL RETURN OF THE COMPANY FOR THE FINANCIAL YEAR 2025-26

Details of Designated Person as per sub rule (4) of Rule 9 of Companies (Management and Administrators) Rules, 2014

The following persons are designated for being responsible for furnishing and extending co-operation for providing information to Registrar of Companies or any other authorized officer with respect to Beneficial Interest in the shares of the Company.

Sr. No.	~~DIN~~/PAN	Name of the Designated person	Designation	Date of appointment
1	BNBPK0150Q	UNNATI RAJESH KANANI	Company Secretary and Compliance Officer	18/11/2019

Date: October 9, 2026
Place: Thane



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DVD & ASSOCIATES
Company Secretaries
+ 91 - 9823239397
devendracs@gmail.com
Pune I Mumbai I Kolhapur I Yavatmal I Dubai

FORM NO. MGT-8

[Pursuant to section 92(2) of the Companies Act, 2013 and rule 11(2) of Companies (Management and Administration) Rules, 2014]

CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

We have examined the registers, records, books and papers of Neogen Chemicals Limited (**the Company**) as required to be maintained under the Companies Act, 2013 (**the Act**) and the rules made there under, for the financial year ended on 31st March, 2026 **(Financial Year)**. In our opinion and to the best of my information and according to the examinations carried out by us and explanations furnished to us by the Company, its officers, and agents, I/ we certify that:

A. The Annual Return states the facts as at the close of the aforesaid Financial Year under review correctly and adequately.

B. During the aforesaid Financial Year under review the Company has complied with provisions of the Act & Rules made there under in respect of:

1. **its status under the Act;**

   The Company is a Listed Public Limited Company having CIN: L24200MH1989PLC050919 and the shares of the Company are listed on BSE Limited and National Stock Exchange of India Limited.

2. **maintenance of registers / records & making entries therein within the time prescribed, therefore;**

   The Company has maintained registers / records & has made necessary entries therein within the time prescribed.

3. **filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, Tribunal, Court, or any other authorities within the prescribed period;**

   The Company has filed the required forms and returns with the Registrar of Companies and the Central Government within the prescribed timeline. No filings were required with the Regional Director, Tribunal, Court, or any other authorities.

DVD & Associates FCS:6099 CP:6515

4. **calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;**

The Company has complied with the provisions of the Act and Secretarial Standards in respect of calling/ convening/ holding meetings of Board of Directors or its committees and meetings of the members of the company, proper notices (along with consents were received for shorter notice, wherever required) were given and the proceedings, if any, have been properly recorded in the Minutes Book / registers maintained for the purpose and the same have been signed.

5. **closure of Register of Members / Security holders, as the case may be.**

The Company had closed the books from Saturday, September 20, 2025 to Friday, September 26, 2025 (both days inclusive) for the purpose of ascertaining the eligible members who shall be entitled to receive the dividend and to attend the 36th Annual General Meeting of the Company and has complied with the provisions of the Act.

6. **advances/loans to its directors and/or persons or firms or companies referred in 185 of the Act;**

The Company has not given advances or loans to its Directors and / or persons or firms or companies referred in Section 185 of the Act except the wholly owned subsidiaries of the Company which is exempted from the applicability of Section 185 of the Act.

7. **transactions / contracts / arrangements with related parties as specified in Section 188 of the Act;**

The transactions/ contracts/ arrangements entered into by the Company with related parties during the Financial Year under review, were in the ordinary course of business and an arm's length has been maintained in the transactions and were approved by the Audit Committee as well as the Board. The Company has not entered into material contract/ arrangement with any other related parties, except with its wholly owned subsidiaries during the year under review as mentioned under relevant note to the Financial Statements and the same are exempted under the provisions of the section 188 of the Act and Regulation 23 (5) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations,

DMD & Associates
FCS:6099
CP:6515

2015 ("**Listing Regulations**"). The Company has duly complied with the provisions of the Act in respect of Related Party Transactions.

8. **issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;**

During the financial year under review, the Company has made the following allotments:

a. The Board of Directors of the Company at its meeting held on 12th July 2025 approved issue and subsequently Fund-Raising Committee of the Board of Directors, at its meeting held on 12th August 2025, approved allotment of 20,000 fully paid, secured, listed, rated, redeemable, rupee denominated, non-cumulative, non-convertible debentures having a face value of Rs. 1,00,000 each ("NCDs") aggregating to Rs. 2,00,00,00,000 (Rupees Two Hundred Crores only) on private placement basis within the borrowing limits of the Company, pursuant to the applicable provisions of the Act.

b. The Nomination and Remuneration Committee ("NRC") at its meeting held on April 1, 2025, approved to grant 36,400 Employee Stock Options ("Options") under Tranche-I Grant to the Eligible Employees of the Company and its Subsidiary Company(ies), in India or outside India, of the Company under the Scheme w.e.f. April 1, 2025 at an Exercise Price of Rs. 1,389 per option [being granted at a discount of 10% of the Market Price (rounded off) i.e. closing price at NSE on previous trading day from grant day].

Further, the NRC at its meeting held on 11th February 2026, approved to grant 50,200 Employee Stock Options ("Options") under Tranche-II Grant to the Eligible Employees of the Company and its Subsidiary Company(ies), in India or outside India, of the Company under the Scheme w.e.f. 11th February, 2026 at an Exercise Price of Rs. 1,183.14 per option [being granted at a discount of 10% of the Market Price (rounded off) i.e. closing price at NSE on previous trading day from grant day].

Thereafter, the NRC at its meeting held on 11th February 2026 also approved vesting of 4,650 options out of the 36,400 Employee Stock Options granted in **Tranche-I** w.e.f. 01st April, 2026 to the eligible Employees and Directors of the Company, its Subsidiary Company in India or outside India, in accordance with the vesting schedule and conditions already specified in the respective grant letters issued to the grantees.

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c. The Board at its meeting held on 07th March, 2026, and upon recommendation of the Audit Committee, passed the resolution for issuance of 10,00,000 Equity Shares of face value of Rs. 10/- each ("Equity Shares") at a price of Rs. 1,610 per Equity Share including a premium of Rs. 1,600 per Equity Share, aggregating to Rs. 1,61,00,00,000 (Rupees One Hundred and Sixty-One Crores only), on a preferential basis to Cadamba Solutions Private Limited – promoter group member, in accordance with Chapter V of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 ("SEBI ICDR Regulations"), as amended, the Act and other applicable laws, as amended and the same was duly approved by the shareholders of the company at the Extra-Ordinary General Meeting held on 29th March 2026.

There were transfer of shares in Demat mode during the Financial Year under review and the company has complied with the provisions of the Act.

There was no physical transfer of shares during the Financial Year under review.

9. **keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act;**

The Company was not required to keep in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares.

10. **declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with Section 125 of the Act;**

The shareholders of the Company had at its 36th Annual General Meeting held on Friday, September 26, 2025 approved a final dividend of Re. 1.00/- per equity share of a face value of Rs. 10/- each for the financial year ended March 31, 2025, aggregating to Rs. 2.64 crores and the same was paid to the equity shareholders of the Company within the prescribed time limit.

The amount of dividend which remained unclaimed / unpaid has been kept in a separate bank account and the Company has complied with the provisions of the Act.

11. **signing of audited financial statements as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;**

The Company has complied with the provisions of the Act relating to the signing of audited financial statements as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof.

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12. **constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them as mentioned in Annual Return attached.**

The Company has complied with the provisions of the Act related to constitution/ appointment/ re-appointments/ retirement/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them.

During the financial year under review, the Board approved:

a) the continuation of directorship of Prof. Ranjan Kumar Malik (DIN: 08221989) as a Non-Executive Independent Director of the Company, post attaining the age of 75 years at its Board meeting held as on 17th May 2025 and the same was approved by the shareholders through postal ballot on 12th July 2025.

Further, the Board at its meeting held on 02nd August 2025 approved the following changes in its composition, accordingly, approval of the shareholders was received for the matters, wherever necessary, at 36th Annual General Meeting held on 26th September 2025:

b) Re-appointment of Mr. Shyamsunder Upadhyay (DIN: 07274873) as a Whole-Time Director for a further term of 3 (three) consecutive years commencing from 01st October, 2025 to 30th September, 2028 (both days inclusive), liable to retire by rotation;

c) Designation of Mr. Anurag Surana (DIN: 00006665), Non-Executive and Non-Independent Director as the Chairman and Non-Executive and Non-Independent Director of the Company with effect from 01st October, 2025, , liable to retire by rotation;

d) Retirement and relinquishment from the position of Chairman and Managing Director of the Company of Mr. Haridas Kanani (DIN: 00185487) with effect from 30th September, 2025 and was designated as the 'Chairman Emeritus' of the Company, (a Non-Executive, Non-Board position) with effect from 01st October, 2025;

e) Appointment of Mr. Triplicane Commandoor Narasimhan Saikrishnan (DIN: 10498119) as an Executive Director of the Company for a term of 5 consecutive years commencing from October 1, 2025, to September 30, 2030 (both days inclusive), liable to retire by rotation.

13. **appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;**

During the financial year under review, the Company has complied with the provisions of Section 139 of the Companies Act, 2013.

14. **approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;**

The Company was not required to take any approvals from central government, Tribunals, Regional Director, Registrar, court or such other authorities under the various provisions of the Act.

15. **acceptance/ renewal/ repayment of deposits;**

The Company has not accepted or renewed any public deposit during the Financial Year under review.

16. **borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;**

During the financial year under review, the Company has not borrowed any amounts from its directors, members, and others except for availing of credit facilities from Banks and Financial Institutions.. Further, the Company has created, modified and satisfied charges in respect of secured loans availed from the Banks and Financial Institutions, wherever applicable.

17. **loans and investments or guarantee given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act;**

The Board at its meeting held on 2nd August, 2025, upon recommendation of the Audit Committee, approved granting of additional corporate guarantee/security, against the Loan/ Borrowings of the Neogen Ionics Limited – the Wholly Owned Subsidiary ("NIL") from its lenders up to an amount of Rs. 125 Crore (Rupees One Hundred and Twenty-Five Crores Only), over and above the existing the limit of Rs. 1,250 crores as approved by the Board at its earlier meetings.

The Board at its meeting held on 08th November, 2025, upon recommendation of the Audit Committee, approved the limit for granting additional inter-corporate deposits to NIL up to an amount of Rs. 300 Crores (Rupees Three Hundred Crores Only), over and above the existing limit of Rs. 1,250 Crores as approved by the Board.

During the financial year under review, the Company has subscribed to the 11,10,00,000 - 0.01% Compulsorily Convertible Debentures (CCDs) of Rs. 10/- each as issued, offered and allotted by NIL and as on the financial year ended March 31, 2026, the Company holds

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29,35,00,000 - 0.01% CCDs of Rs. 10/- each as issued, offered and allotted by NIL. Further, the Company had also paid the share application money against CCD of Rs. 3.50 Crore to NIL, the allotment against which was completed in April 2026.

The Board of Directors of the Company had at its meeting held on March 25, 2025 approved investment in Neogen Chemicals Japan Corporation Limited (NCL Japan) upto an amount of JPY 2,00,00,000 by way of subscribing to the equity shares as may be issued, offered and allotted by NCL Japan, and accordingly, 20,00,000 Equity Shares of a face value of JPY 10 each aggregating to JPY 2,00,00,000 was subscribed and allotted to the Company in the financial year under review.

18. During the financial year under review there was no alteration of Memorandum of Association and Articles of Association of the Company.

FOR DVD & ASSOCIATES
COMPANY SECRETARIES

DEVENDRA DESHPANDE
Proprietor
FCS 6099 CP 6515
Peer Review No.: 7711/2026
UDIN: F006099H001915006

Place: Pune
Date: 17.10.2026

DEV CORPOR

NEOGEN®
CHEMICALS LTD.

निओजन केमिकल्स लिमिटेड

CIN: L24200MH1989PLC050919

GSTIN: 27AAACN5836E1ZJ

ईमेल: investor@neogenchem.com/
marketing@neogenchem.com

NEOGEN
IONICS LTD.

निओजन आयनिक्स लिमिटेड

CIN:U20119MH2023PLC399825

GSTIN: 27AAICN7753J1ZW

ईमेल: neogenionics@neogenchem.com

NEOGEN MORITA
NEW MATERIALS LIMITED

निओजन मोरिटा न्यू मटेरियल्स लिमिटेड

CIN:U20119MH2025PLC453357

GSTIN:27AAKCN6887B1Z2

ईमेल: neogenmorita@neogenchem.com

Registered office address and contact details of above-mentioned companies:

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Fax No.: +91 22 2549 7399

वर नमूद केलेल्या कंपन्यांच्या नोंदणीकृत कार्यालयाचा पत्ता आणि संपर्काची माहिती:

पत्ता: १००२, १० वा मजला, देव कॉर्पोरा
कॅडबरी जंक्शन, ईस्टर्न एक्सप्रेस हायवे,
पोखरण रोड नं. २ खोपट,
ठाणे (प)-४०० ६०१, महाराष्ट्र, भारत
दूरध्वनी क्रमांक: +९१-२२-२५४९७३००
फॅक्स क्रमांक: +९१-२२-२५४९७३९९